

POLITECNICO MILANO 1863

Master of Science in Management Engineering

Supply Chain Management

Academic Year 2020-2021

Scenario and Market Needs



Increasingly global contexts



Increasingly **complex networks** of stakeholders (fragmented and distributed supply chains) and consequent need to manager multiple players, goals and risks



Need for multiple performance **optimization** (effectiveness, efficiency, sustainability)



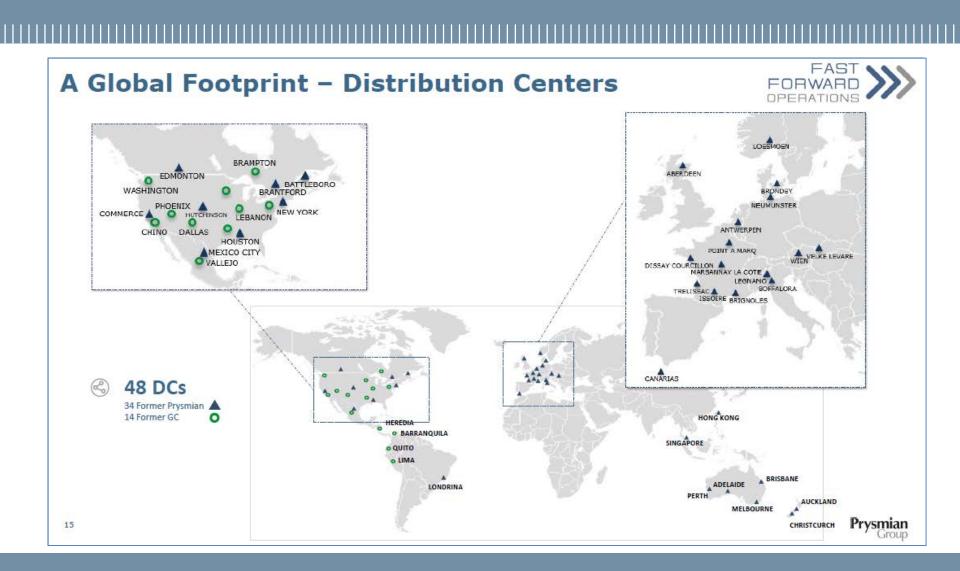
Overwhelming role of **new technologies** that change the customers' expectations and the management of processes



"I think having a great idea is vastly overrated. .. I don't think it matters what the idea is, almost. You need great execution."

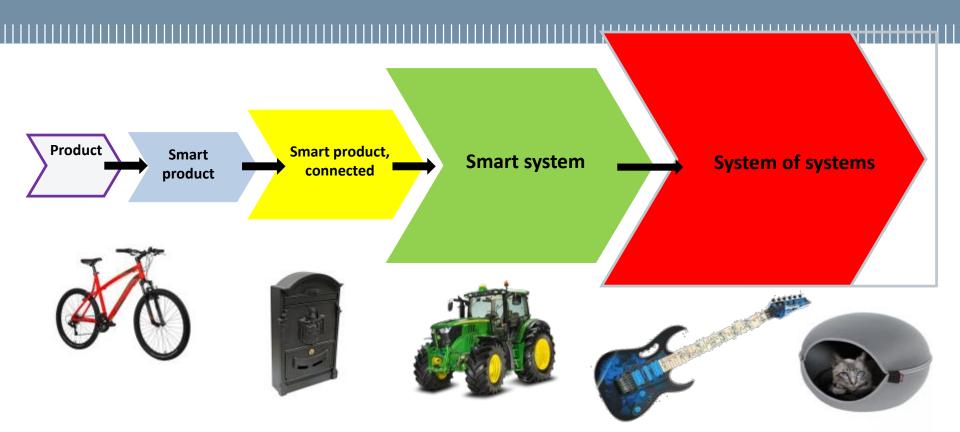
Felix Dennis

SCM in nowadays competitive arena



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Scenario and Market Needs



"Now IT is becoming an integral part of the product itself: embedded sensors, processors, software, and connectivity ... are driving dramatic improvements in product functionality and performance. .. This **will reshape the value chain yet again** ... by creating the need for new activities...."

Porter M. E., Heppelmann J.E., "How Smart Connected Products Are Transforming Competition, HBR, November 2014

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Learning Outcomes

Understand which changes in terms of SCM strategies must be performed to react to a continuously changing competitive landscape

Design solutions applying a scientific and engineering approach: (make or buy, network design, capacity sizing, inventory positioning, ...)

Understand SCM as a competitive advantage

Master the impact of technologies over SCM decisions

Interact in a working environment, also motivating other members of the team in developing Supply Chain Projects

Stream Architecture 2° year curriculum

Courses	Sem	ECTS	ECTS
Supplier Relationship Management Lab	2	10	10
Advanced Supply Chain Planning Lab	2	10	10
Supply Chain Management	1	10	10
Digital Business Innovation	2	5	
Operations Risk Management and Resilience	1	5	_
Quality Management	1	5	5
International Distribution	2	5	

Free FREELM	1-2	5-10	10
Final Project (Thesis)	1-2	15	15

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